# Takeaways from 77th Annual Truckload Convention: Economy Still Mixed as Capacity Crisis Looms 


#### Abstract

We had the good fortune to attend the 77th edition of the Truckload Carriers Association (TCA) Annual Meeting held in Kissimmee, Florida on Monday and Tuesday, March 9-10, 2015. Over 1,700 attendees were present, which was a modest uptick from recent years' conventions. We had the pleasure of speaking to the assembled masses on Tuesday morning as we shared our views on the economy and the state of the truckload sector. In addition, we had nearly 20 one-on-one meetings with carriers and vendors from both the publicly traded and privately held realms. The following paragraphs summarize our two and a half day deep dive into the truckload industry:


- The economy continues to grow at a slow, steady rate, in the aggregate. Some regions, however, are performing better than average, while others are still struggling.
- Not all truckload demand is held in the same regard as some niches outperform others. Certain sectors of the industry are currently experiencing tighter supply and demand than others. Among the tighter segments are the team-expedited segment, the refrigerated segment, and the tank truck segment.
- Driver recruiting and retention remain problems \#1, \#2, and \#3. The apprenticeship programs advocated by the TCA could potentially be a partial answer. That program would allow the industry to capture high school graduates who otherwise would be too young to qualify for a commercial driver's license (CDL).
- Mergers and acquisitions are in vogue. With drivers remaining so difficult to recruit and retain, carriers possessing balance sheet strength are turning to acquisitions as a value creation mechanism. We expect to see more deals in 2015 and for the foreseeable future as the industry continues to consolidate around larger, more sophisticated, lower cost carriers that tend to price services rationally.
- Natural gas isn't going away. Truck stop chains and fuel vendors all report that they are moving ahead with plans to make CNG and LNG available to carriers throughout the U.S. As diesel prices recover over time, we would expect to hear much more about the economic and environmental advantages associated with natural gas as a truckload fuel.
- Few hold out any hope for a major change in the trajectory of the federal regulatory agenda. Those within the beltway continue to push for ever safer operations, more fuel efficiency, and reduced emissions.
- Insider selling usually indicates that valuations are getting close to the top. Insider selling has been fairly rampant across the group over the past 6-9 months. On the contrary, little, if any, insider buying has been noted.
- Investment conclusions: Our long-term outlook for the truckload industry is bullish. Demand is likely to continue rising as the U.S. population grows, as manufacturing comes back to North America, and as U.S. exports of Western lifestyle goods become increasingly appealing to Europe and Asia. Capacity is likely to grow slower than demand as the driver shortage persists. The inevitable mother of all capacity shortages should become evident in the 2017 timeframe as capacity sapping regulations near full implementation. While we continue to think that valuations are generally stretched across the transportation and logistics group, we continue to believe that select truckload carriers offer interesting upside potential over the coming 12 months. Our favorite Buy-rated names remain: Swift Transportation (SWFT, \$28.16), Celadon Group (CGI, \$25.51), Quality Distribution (QLTY, \$10.43), and Universal Truckload Services (UACL, \$26.67). Each is a play on the impending capacity shortage and/or the re-industrialization of America themes.
Prices are as of the close, $3 / 11 / 15$.

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The economy continues to grow at a slow, steady rate, in the aggregate. Some regions, however, are performing better than average, while others are still struggling. The recent West Coast port strife has set up the potential for strong demand from the West for the next several months as backlogs created by the recent rolling work slowdowns are drawn down. This strong demand from the ports will be super-imposed upon what has become the peak season (March, April, and May-the period when spring and summer merchandise, beverages, and food are pushed in large quantities through the nation's supply chain). Despite a comparatively less debilitating winter than last year in most parts of the country (New England excluded), improved intermodal service, partial relief with regard to the hours-of-service rules, and the transition of some displaced oilfield workers into truckload driver jobs, supply and demand should remain generally tight in the truckload sector through at least July 1. But, with still sub-potential economic growth, a reduction in energy exploration activities, and the first disruption free operating environment in 18+ months, it is entirely possible that supply and demand can loosen somewhat more in the second half of the year on top of what has already been experienced YTD. This could potentially make it more difficult to secure additional rate increases on top of the mid- to upper-single digit rate increases recently reported by many truckload carriers. Having said that, by the time we hit the 2017-2019 time period, the full implementation of the electronic logging device (ELD) and speed limiter rules will have such a dramatic impact on industry capacity (as much as $2 / 3$ of the industry may presently be non-compliant with respect to the hours-of-service rules, and observation of speed limits), that carriers will have much more flexibility in setting prices and selecting which customers and freight lanes to serve. With that new flexibility, should come enhanced margins.
Not all truckload demand is held in the same regard as some niches outperform others. Certain sectors of the industry are currently experiencing tighter supply and demand than others. Among the tighter segments are the team-expedited segment, the refrigerated segment, and the tank truck segment. Flatbed demand has been slightly cooler, as of late, due to the dramatic slowdown in drilling activity in the shales. Dry van volume has been more typical, given ongoing struggles experienced by the average American consumer. Contractual pricing renewals can be expected to at least partially reflect the relative tightness of supply and demand in each of the individual sectors.
Driver recruiting and retention remain problems \#1, \#2, and \#3. Not a single carrier has found the magic bullet that will solve this perplexing problem. Driver pay hikes, referral bonuses, signing bonuses, longevity bonuses, fuel efficiency bonuses, safety bonuses, productivity bonuses, service quality bonuses, driver wellness programs, driver recognition programs, fleet manager behavioral adjustments, reductions in the driver-to-fleet manager ratio, driver input on equipment specifications, establishment of driver training schools, and partnerships with driver training schools have hardly scratched the surface of the problem. Carriers' strategies conjure up visions of the story of the group of five campers rudely awakened by a bear. One need only be faster than the slowest camper to avoid becoming the bear's breakfast. Similarly, carriers need to be only among the more attractive carriers (in the eyes of the driver population) to attract a portion of the dwindling labor force. Until the industry finds a way to attract more drug free, safe, disciplined individuals into the industry, the status quo may just persist until autonomous and driverless trucks finally arrive on the scene ( $15-20$ years from now, in our view). The apprenticeship programs advocated by the TCA could potentially be a partial answer. That program would allow the industry to capture high school graduates who otherwise would be too young to qualify for a commercial driver's license (CDL). Oftentimes, motivated high school graduates who are not headed to college will find fulfilling careers away from the trucking industry prior to reaching the age of 21, which is the minimum age requirement for a CDL. It is also noted that some carriers require new hires to be at least 23 or even 25 years of age before applying for a driver job, which further magnifies this issue. It seems that insurance industry data suggest that young males can be a large liability to cover, and subsequently they charge large premiums to do so. The aforementioned apprenticeship program offers much hope as at least a partial solution to the driver challenge.

Mergers and acquisitions are in vogue. With drivers remaining so difficult to recruit and retain, carriers possessing balance sheet strength are turning to acquisitions as a value creation mechanism; however, no single formula applies. Carriers will buy other carriers that offer complimentary services or that cover complimentary geographies. Carriers will buy carriers to build density, or will buy those expected to see a dramatic improvement in financial performance as the acquiring carriers operating plan is rolled out across the new property. We expect to see more deals in 2015 and for the foreseeable future as the industry continues to consolidate around larger, more sophisticated, lower cost carriers that tend to price services rationally. As some smaller carriers are expected to perish once the ELD and speed limiter rules are fully implemented, and with those having poor pricing schemes being consolidated out of the industry, the future is bright for the larger, more sophisticated, well-capitalized carriers. The same may not be true for truck brokers who have long relied on the small, less sophisticated carriers as a source of capacity. Time will tell how this all plays out, but from our perspective, the handwriting would appear to be on the proverbial wall.
Natural gas isn't going away. Truck stop chains and fuel vendors all report that they are moving ahead with plans to make CNG and LNG available to carriers throughout the U.S. According to one large vendor, the payback period for many carriers on the incremental investment required on a natural gas powered truck is still 18-24 months, in spite of the recent downward movement in diesel prices. As diesel prices recover over time, we would expect to hear much more about the economic and environmental advantages associated with natural gas as a truckload fuel.

Few hold out any hope for a major change in the trajectory of the federal regulatory agenda. Those within the beltway continue to push for ever safer operations, more fuel efficiency, and reduced emissions. One commentator suggested that the trucking industry has become the most regulated industry in America. As is almost always the case, regulations designed to protect the "small guy" end up pulverizing the small guy and creating bigger competitive advantages for the larger carriers, which are more capable of coping with the myriad of regulations currently in place and the avalanche of additional regulations close to issuance, or in the developmental stages.
Insider selling usually indicates that valuations are getting close to the top. Insider selling has been fairly rampant across the group over the past 6-9 months. In the contrary, little, if any, insider buying has been noted. After collectively following this industry for 30 years, we cannot remember a situation where heavy insider selling did not indicate that valuations were full, if not somewhat extended. We have no reason to believe that anything is different this time around.
Investment conclusions: Our long-term outlook for the truckload industry is bullish. Demand is likely to continue rising as the U.S. population grows, as manufacturing comes back to North America, and as U.S. exports of Western lifestyle goods become increasingly appealing to Europe and Asia. Capacity is likely to grow slower than demand as the driver shortage persists. The inevitable mother of all capacity shortages should become evident in the 2017 timeframe as capacity sapping regulations near full implementation. While we continue to think that valuations are generally stretched across the transportation and logistics group, we continue to believe that select truckload carriers offer interesting upside potential over the coming 12 months. Our favorite Buy-rated names remain: Swift Transportation (SWFT, \$28.16), Celadon Group (CGI, \$25.51), Quality Distribution (QLTY, \$10.43), and Universal Truckload Services (UACL, \$26.67). Each is a play on the impending capacity shortage and/or the re-industrialization of America themes.

Stifel 12-Month Target Price/Fair Value Estimate Matrix

| Company | Ticker | Rating | $\begin{gathered} \text { Closing } \\ 3 / 11 / 2015 \end{gathered}$ |  | Earnings Per Share |  |  |  | 12-Mo. Target Price / Fair Value |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  | 15E |  | 16E | $\begin{gathered} \hline \text { P/E } \\ \text { Multiple }{ }^{(8)} \end{gathered}$ |  | mate | Potential Upside \% |
| Greenbrier ${ }^{(6)}$ | GBX | Buy | \$ | 51.84 | \$ | 5.30 | \$ | 6.00 | 11.0x | \$ | 66 | 27.3\% |
| Trinity Industries | TRN | Buy | \$ | 31.77 | \$ | 4.20 | \$ | 4.00 | 10.0x | \$ | 40 | 25.9\% |
| Student Transportation Inc. ${ }^{(5)}$ | STB | Buy | \$ | 5.37 | \$ | 0.04 | \$ | 0.06 | NM | \$ | 6.30 | 25.5\% |
| Quality Distribution | QLTY | Buy | \$ | 10.43 | \$ | 0.80 | \$ | 0.92 | 14.0x | \$ | 13 | 24.6\% |
| Universal Truckload Sves | UACL | Buy | \$ | 26.67 | \$ | 1.85 | \$ | 2.05 | 15.5x | \$ | 32 | 20.0\% |
| GATX Corporation | GMT | Hold | \$ | 56.96 | \$ | 5.20 | \$ | 5.60 | 12.0x | \$ | 67 | 17.6\% |
| Swift Transportation | SWFT | Buy | \$ | 28.18 | \$ | 1.70 | \$ | 1.95 | 17.0x | \$ | 33 | 17.1\% |
| American Railcar Industries | ARII | Hold | \$ | 48.86 | \$ | 5.00 | \$ | 5.20 | 11.0x | \$ | 57 | 16.7\% |
| Cummins | CMI | Buy | \$ | 137.37 | \$ | 10.15 | \$ | 11.60 | 13.5x | \$ | 157 | 14.3\% |
| WABCO Holdings Inc. | WBC | Buy | \$ | 115.20 | \$ | 6.00 | \$ | 7.25 | 18.0x | \$ | 131 | 13.7\% |
| Celadon Group ${ }^{(1)}$ | CGI | Buy | \$ | 25.51 | \$ | 1.49 | \$ | 1.80 | 16.0x | \$ | 29 | 13.7\% |
| Freightcar America ${ }^{(7)}$ | RAIL | Hold | \$ | 29.39 | \$ | 1.50 | \$ | 2.30 | 10.0x | \$ | 33 | 12.3\% |
| YRC Worldwide | YRCW | Hold | \$ | 17.84 | \$ | 0.92 | \$ | 1.65 | 12.0x | \$ | 20 | 12.1\% |
| Wabash National Corp. | WNC | Buy | \$ | 14.55 | \$ | 1.10 | \$ | 1.20 | 13.0x | \$ | 16 | 10.0\% |
| XPO Logistics, Inc. ${ }^{(4)}$ | XPO | Buy | \$ | 45.61 | \$ | (0.12) | \$ | 0.85 | NM | \$ | 50 | 9.6\% |
| Genesee \& Wyoming, Inc. | GWR | Buy | \$ | 103.37 | \$ | 4.96 | \$ | 6.27 | 18.0x | \$ | 113 | 9.3\% |
| L.B. Foster Company | FSTR | Hold | \$ | 43.15 | \$ | 3.30 | \$ | 3.60 | 13.0x | \$ | 47 | 8.9\% |
| Saia, Inc. | SAIA | Hold | \$ | 44.30 | \$ | 2.65 | \$ | 3.20 | 15.0x | \$ | 48 | 8.4\% |
| Con-way Inc. | CNW | Hold | \$ | 43.73 | \$ | 2.79 | \$ | 3.47 | 13.5x | \$ | 47 | 7.5\% |
| Norfolk Southern Corp. | NSC | Hold | \$ | 108.25 | \$ | 7.00 | \$ | 7.90 | 14.5 x | \$ | 115 | 6.2\% |
| Roadrunner Transportation Svcs. | RRTS | Hold | \$ | 25.47 | \$ | 1.73 | \$ | 1.98 | 13.5x | \$ | 27 | 6.0\% |
| Canadian Pacific Railway | CP | Hold | \$ | 185.58 | \$ | 8.88 | \$ | 11.55 | 17.0x | \$ | 196 | 5.6\% |
| FedEx Corp. ${ }^{(2)}$ | FDX | Hold | \$ | 171.56 | \$ | 10.23 | \$ | 12.00 | 15.0x | \$ | 180 | 4.9\% |
| Landstar System | LSTR | Hold | \$ | 68.79 | \$ | 3.50 | \$ | 3.95 | 18.0x | \$ | 71 | 3.2\% |
| Westport Innovations | WPRT | Hold | \$ | 4.85 | \$ | (1.10) | \$ | (0.70) | NM | \$ | 5 | 3.1\% |
| Knight Transportation | KNX | Hold | \$ | 33.00 | \$ | 1.45 | \$ | 1.70 | 20.0x | \$ | 34 | 3.0\% |
| Canadian National Railway | CNI | Hold | \$ | 67.17 | \$ | 3.78 | \$ | 4.31 | 16.0x | \$ | 69 | 2.7\% |
| Union Pacific Corp. | UNP | Hold | \$ | 114.29 | \$ | 6.60 | \$ | 7.50 | 15.5x | \$ | 116 | 1.5\% |
| UTi Worldwide ${ }^{(3)}$ | UTIW | Hold | \$ | 13.09 | \$ | 0.36 | \$ | 0.61 | 21.0x | \$ | 13 | -0.7\% |
| Forward Air Corp. | FWRD | Hold | \$ | 53.40 | \$ | 2.43 | \$ | 2.95 | 18.0x | \$ | 53 | -0.7\% |
| Kirby Corp. | KEX | Hold | \$ | 75.97 | \$ | 4.60 | \$ | 5.00 | 15.0x | \$ | 75 | -1.3\% |
| Ryder System | R | Hold | \$ | 92.52 | \$ | 6.30 | \$ | 7.00 | 13.0x | \$ | 91 | -1.6\% |
| CSX Corp. | CSX | Hold | \$ | 33.66 | \$ | 2.10 | \$ | 2.30 | 14.5x | \$ | 33 | -2.0\% |
| ArcBest Corporation | ARCB | Hold | \$ | 40.04 | \$ | 2.60 | \$ | 3.15 | 12.5x | \$ | 39 | -2.6\% |
| Expeditors International | EXPD | Hold | \$ | 47.58 | \$ | 2.11 | \$ | 2.30 | 20.0x | \$ | 46 | -3.3\% |
| Old Dominion Freight Line | ODFL | Hold | \$ | 77.89 | \$ | 3.65 | \$ | 4.20 | 17.5x | \$ | 74 | -5.0\% |
| United Parcel Service | UPS | Hold | \$ | 98.72 | \$ | 5.15 | \$ | 5.80 | 16.0x | \$ | 93 | -5.8\% |
| Werner Enterprises | WERN | Hold | \$ | 31.86 | \$ | 1.55 | \$ | 1.75 | 16.5x | \$ | 29 | -9.0\% |
| Deutsche Post DHL | DPW-DE | Hold | $€$ | 29.73 | $€$ | 1.77 | $€$ | 2.02 | 15.0x | $€$ | 27 | -9.2\% |
| Wabtec Corporation | WAB | Hold | \$ | 92.68 | \$ | 4.05 | \$ | 4.65 | 18.0x | \$ | 84 | -9.4\% |
| Marten Transport | MRTN | Hold | \$ | 22.22 | \$ | 1.10 | \$ | 1.27 | 15.5x | \$ | 20 | -10.0\% |
| Heartland Express | HTLD | Hold | \$ | 24.62 | \$ | 1.10 | \$ | 1.23 | 17.5x | \$ | 22 | -10.6\% |
| Panalpina World Transport Holding | PWTN-CH | Hold | CHF | 140.30 | CHF | 5.15 | CHF | 6.50 | 19.0x |  | 124 | -11.6\% |
| C.H. Robinson Worldwide | CHRW | Sell | \$ | 72.48 | \$ | 3.32 | \$ | 3.60 | 17.5x | \$ | 63 | -13.1\% |
| J.B. Hunt Transport Sves. | JBHT | Hold | \$ | 86.80 | \$ | 3.60 | \$ | 4.15 | 18.0x | \$ | 75 | -13.6\% |
| Hub Group, Inc. | HUBG | Hold | \$ | 40.21 | \$ | 1.90 | \$ | 2.15 | 16.0x | \$ | 34 | -15.4\% |
| Kansas City Southern | KSU | Sell | \$ | 114.51 | \$ | 5.40 | \$ | 6.10 | 15.5x | \$ | 95 | -17.0\% |
| Kuehne+Nagel International AG | KNIN-CH | Hold | CHF | 143.70 | CHF | 5.82 | CHF | 6.28 | 19.0x |  | 119 | -17.2\% |
| Echo Global Logistics | ECHO | Sell | \$ | 28.13 | \$ | 0.95 | \$ | 1.10 | 19.0x | \$ | 21 | -25.3\% |

[^0]STIFEL

(a) Total Enterprise Value = Market Capitalization of Equity + Total Debt - Cash + Market Value of Minority Interest
(b) Stifel estimates for those rated and First Call mean estimates for unrated securities
(c) Enterrorise value adjusted to include the capitaization of oft blance sheet operating leases with lease expense (or rent expense) being added back to EBITDA for the valuation multiple calculation (d) 2014E P/E divided by First Call mean or Stifel estimated long-term growth rate

Excludes non-recurring items
Source: Company data, First Call, and Stifel estimates

## STIFEL

Celadon Group Income Statemen

| (figures in \$ millions, except per share amounts) Fiscal year end June 30 |  |  |  |  |  |  |  |  |  |  | FY 2014 |  |  |  |  | FY 2015 |  |  |  |  | FY 2016 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  | Sept | Dec | Mar Jun |  | Sept |  | Dec | Mar Jun |  | 2015E | Sept | Dec | Mar Jun |  | 2016E | 2017 E |
|  | 2004A | 2005A | 2006A | 2007 A | 2008A | 2009A | 2010A | 2011A | 2012A | 2013A | 10 A | 2 A | 3 A | 4 AA | 2014A | 10 A | 2 A | 30E | 4QE |  | 10E | 2 OE | 30E | 4 QE |  |  |
| Freight revenues | 374.8 | 391.8 | 406.1 | 423.0 | 448.2 | 409.4 | 451.5 | 467.0 | 404.6 | 405.9 | ${ }^{114.5}$ | 127.8 | 123.0 | 124.5 | 489.7 | 125.9 | 148.2 | 148.9 | 154.8 | 577.9 | 153.1 | 162.7 | 161.8 | 169.9 | 647.5 | 700.3 |
| Asset Light revenue | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 42.2 | 44.0 | 13.2 | 14.0 | 14.4 | 16.8 | 58.4 | 16.5 | 21.8 | 22.6 | 24.1 | 85.1 | 23.0 | 23.3 | 24.2 | 25.8 | 96.3 | 100.2 |
| Intermodal revenue | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 16.5 | 22.4 | 7.5 | 9.7 | 10.5 | 11.1 | 38.8 | 9.2 | 8.6 | 9.7 | 10.6 | 38.1 | 10.0 | 9.6 | 9.9 | 11.1 | 40.6 | 41.8 |
| Other Revenue (formerly Truckers B2B) | 8.1 | 7.8 | 8.3 | 10.0 | 9.3 | 0.0 | 0.0 | 0.0 | 11.8 | 16.8 | 6.7 | 5.7 | 7.7 | 8.3 | 28.4 | 6.0 | 8.6 | 7.7 | 7.3 | 29.6 | 7.8 | 8.2 | 7.9 | 7.6 | 31.5 | 32.2 |
| Fuel surcharge revenues | 15.0 | 37.1 | 65.7 | 69.7 | 108.4 | 82.2 | 77.1 | 101.2 | 123.8 | 124.6 | 33.1 | 36.4 | 37.7 | 36.7 | 143.9 | 35.7 | 35.2 | 23.6 | 22.4 | 116.9 | 20.9 | 21.4 | 23.8 | 27.4 | 93.4 | 109.8 |
| Gross revenues | ${ }^{397.9}$ | ${ }^{436.8}$ | ${ }^{480.2}$ | 502.7 | 565.9 | 491.6 | 528.6 | ${ }^{568.2}$ | 599.0 | ${ }^{613.6}$ | 175.1 | 193.6 | 193.2 | 197.4 | 759.3 | 193.4 | 222.4 | 212.6 | 219.2 | ${ }^{847.6}$ | ${ }^{214.8}$ | 225.0 | 227.7 | 241.8 | 909.3 | ${ }^{984.1}$ |
| \% change y / y | 8.4\% | 9.8\% | 9.9\% | 4.7\% | 12.6\% | -13.1\% | 7.5\% | 7.5\% | 5.4\% | 2.5\% | 14.2\% | 30.7\% | 29.1\% | 21.4\% | 23.7\% | 10.5\% | 14.9\% | 10.0\% | 11.1\% | 11.6\% | 11.1\% | 1.2\% | 7.1\% | 10.3\% | 7.3\% | 8.2\% |
| Operating expenses: |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salaries, wages and employee benefits | 124.5 | 133.6 | 144.6 | 144.8 | 159.9 | 155.6 | 156.0 | 150.2 | 158.9 | 165.5 | 46.7 | 53.9 | 52.9 | 56.4 | 209.9 | 57.2 | 63.6 | 65.6 | 65.9 | 252.3 | 64.2 | 68.2 | 69.4 | 72.8 | 274.5 | 291.6 |
| Fuel | 57.1 | 81.5 | 109.3 | 116.3 | 163.1 | 125.9 | 125.2 | 138.5 | 156.2 | 143.8 | 36.8 | 43.7 | 46.8 | 44.4 | 171.7 | 40.0 | 39.2 | 31.9 | 32.3 | 143.5 | 31.5 | 33.2 | 35.1 | 36.5 | 136.3 | 153.5 |
| Operations and maintenance | 33.1 | 33.7 | 29.4 | 32.3 | 37.2 | 35.5 | 36.6 | 41.1 | 39.2 | 32.7 | 11.3 | 11.7 | 14.4 | 12.3 | 49.7 | 11.2 | 13.0 | 12.8 | 12.7 | 49.7 | 12.4 | 13.1 | 13.4 | 13.9 | 52.8 | 56.0 |
| Insurance and claims | 15.8 | 14.4 | ${ }^{13.7}$ | 13.1 | 15.5 | ${ }^{13.8}$ | 17.1 | 14.5 | 13.9 | 15.3 | 4.1 | 4.6 | 5.6 | 4.9 | 19.3 | 5.7 | 7.2 | 7.2 | 7.1 | 27.2 | 6.9 | 7.3 | 7.4 | 7.7 | 29.3 | 31.6 |
| Depreciation and amoritizaion | 16.0 | 14.9 | 13.0 | 21.6 | 32.4 | 54.2 | 59.5 | 58.3 | 55.4 | 57.6 | 16.1 | 16.7 | 15.9 | 15.6 | 64.3 | 15.6 | 17.7 | 18.4 | 18.6 | 70.3 | 18.3 | 18.7 | 18.5 | 18.8 | 74.3 | 75.8 |
| Gains on sale of equipment | 0.0 | 0.0 | (0.5) | 0.3 | 0.8 | 0.0 | 0.6 | (1.1) | (8.2) | (6.8) | (1.2) | (0.8) | ${ }^{(2.3)}$ | (2.2) | (6.5) | (4.6) | (4.0) | (6.5) | (5.7) | (20.7) | (5.5) | (5.6) | (5.5) | (5.8) | (22.4) | (22.6) |
| Revenue equipment rentals | 30.2 | 35.8 | 39.6 | 31.9 | 25.6 | 6.4 | 3.7 | 1.6 | 6.0 | 7.0 | 1.7 | 1.6 | 1.8 | 1.6 | 6.6 | 2.6 | 2.6 | 2.8 | 2.8 | 10.9 | 3.0 | 3.1 | 3.2 | 3.3 | 12.6 | 13.5 |
| Purchased transportation ${ }^{(12)}$ | 77.6 | 73.0 | 70.3 | 73.7 | 82.2 | 55.8 | 82.6 | 106.7 | 108.9 | 125.7 | 41.7 | 45.6 | 43.3 | 43.3 | 173.9 | 43.6 | 58.2 | 58.3 | 59.0 | 219.2 | 57.6 | 60.6 | 62.0 | 64.6 | 244.8 | 265.4 |
| Cost of products and services sold | 5.0 | 4.8 | 5.4 | 7.0 | 6.4 | 5.8 | 5.9 | 3.5 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Professional and consulting fees | 2.4 | 2.6 | 2.7 | 2.2 | 0.6 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Communications and utilities | 4.2 | 4.2 | 4.1 | 4.8 | 5.1 | 4.9 | 4.8 | 4.2 | 4.3 | 5.4 | 1.4 | 1.5 | 1.8 | 1.7 | 6.4 | 1.8 | 2.1 | 2.0 | 2.0 | 7.9 | 1.8 | 1.9 | 1.9 | 2.0 | 7.5 | 8.1 |
| Operating taxes and licenses | 8.2 | 8.5 | 8.2 | 8.6 | 9.1 | 9.7 | 9.8 | 9.9 | 10.3 | 10.5 | 2.8 | 3.3 | 3.4 | 3.7 | 13.3 | 3.3 | 3.7 | 3.8 | 3.8 | 14.6 | 3.7 | 3.9 | 3.7 | 3.8 | 15.2 | 15.3 |
| General and other operating Total operating expenses | 6.9 | 6.3 | 6.1 | 6.0 | 9.1 | 8.1 | 7.0 | 6.7 | 7.3 | 8.4 | 2.1 | 3.0 | 2.8 | 3.3 | 11.2 | 3.5 | 3.4 | 3.4 | 3.4 | 13.7 | 3.3 | 3.2 | 3.4 | 3.5 | 13.4 | 14.4 |
|  | ${ }^{381.1}$ | ${ }^{413.4}$ | ${ }^{446.0}$ | ${ }^{462.6}$ | ${ }^{547.1}$ | ${ }^{475.7}$ | ${ }^{508.9}$ | ${ }^{533.9}$ | ${ }^{552.2}$ | 565.0 | ${ }^{163.6}$ | ${ }^{184.7}$ | ${ }^{186.4}$ | 185.2 | 719.9 | 179.9 | 206.8 | 199.7 | 202.1 | ${ }^{788.5}$ | 197.2 | 207.5 | 212.4 | 221.2 | ${ }^{838.3}$ | ${ }^{902.9}$ |
| Operating ratio | 95.8\% | 94.6\% | 92.9\% | 92.0\% | 96.7\% | 96.8\% | 96.3\% | 94.0\% | 92.2\% | 92.1\% | 93.4\% | 95.4\% | 96.5\% | 93.8\% | 94.8\% | 93.0\% | 93.0\% | 93.9\% | 92.2\% | 93.\% | 91.8\% | 92.2\% | 93.3\% | 91.5\% | 92.2\% | 91.7\% |
| Operating ratio, net of FSC | 95.6\% | 94.1\% | 91.7\% | 90.7\% | 95.9\% | 96.1\% | 95.6\% | 92.6\% | 90.2\% | 90.0\% | 91.9\% | 94.3\% | 95.6\% | 92.4\% | 93.6\% | 91.5\% | 91.7\% | 93.2\% | 91.3\% | 91.9\% | 90.9\% | 91.4\% | 92.5\% | 90.4\% | 91.3\% | 90.7\% |
| Ebit | 16.9 | 23.4 | 34.2 | 40.1 | 18.8 | 15.9 | 19.8 | 34.3 | 46.8 | 48.7 | 11.5 | 8.9 | 6.8 | 12.2 | 39.4 | 13.5 | 15.6 | 12.9 | 17.1 | 59.0 | 17.6 | 17.6 | 15.3 | 20.6 | 71.0 | 81.2 |
| \% margin | 4.2\% | 5.4\% | 7.1\% | 8.0\% | 3.3\% | 3.2\% | 3.7\% | 6.0\% | 7.8\% | 7.9\% | 6.6\% | 4.6\% | 3.5\% | 6.2\% | 5.2\% | 7.0\% | 7.0\% | 6.1\% | 7.8\% | 7.0\% | 8.2\% | 7.8\% | 6.7\% | 8.5\% | 7.8\% | 8.3\% |
| $\begin{aligned} & \text { EBITDA } \\ & \% \text { margin } \end{aligned}$ | 32.9 | 38.3 | 47.2 | 61.7 | 51.2 | 70.1 | 79.3 | 92.6 | 102.2 | 106.3 | 27.7 | 25.7 | 22.7 | 27.8 | 103.8 | 29.0 | 33.3 | 31.3 | 35.7 | 129.3 | 36.0 | 36.2 | 33.7 | 39.4 | 145.3 | 157.1 |
|  | 8.3\% | 8.8\% | 9.8\% | 12.3\% | 9.1\% | 14.3\% | 15.0\% | 16.3\% | 17.1\% | 17.3\% | 15.8\% | 13.3\% | 11.7\% | 14.1\% | 13.7\% | 15.0\% | 15.0\% | 14.7\% | 16.3\% | 15.3\% | 16.7\% | 16.1\% | 14.8\% | 16.3\% | 16.0\% | 16.0\% |
| Interest (income) | (0.0) | (0.0) | (0.2) | (0.0) | (0.1) | (0.0) | (0.1) | (0.1) | (0.1) | 0.0 | 0.0 | ${ }^{(0.0)}$ | ${ }^{(0.0)}$ | (0.0) | (0.0) | 0.0 | (0.0) | (0.0) | (0.0) | (0.1) | (0.0) | ${ }^{(0.0)}$ | ${ }^{(0.0)}$ | (0.0) | (0.2) | (0.2) |
|  | 3.8 | 1.4 | 0.9 | 3.5 | 5.0 | 9.1 | 10.1 | 8.2 | 5.7 | 4.9 | 1.2 | 1.3 | 1.4 | 1.2 | 5.1 | 1.2 | 2.0 | 1.9 | 1.9 | 7.0 | 1.8 | 1.7 | 1.7 | 1.6 | 6.8 | 5.6 |
|  | 0.2 | 0.0 | 0.0 | 0.1 | 0.2 | (0.2) | . 1 | (0.6) | (0.4) | (1.0) | (0.2) | (0.2) | ${ }^{\text {(0.3) }}$ | ${ }^{(0.3)}$ | (1.0) | (0.1) | (0.0) | 0.0 | 0.0 | (0.1) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Profit before tax \% margin | 13.0 | 22.0 | 33.4 | 36.5 | 13.7 | 7.1 | 9.6 | 26.8 | 41.5 | 44.7 | 10.5 | 7.8 | 5.7 | 11.3 | 35.4 | 12.4 | 13.6 | 11.0 | 15.3 | 52.2 | 15.8 | 15.9 | 13.6 | 19.0 | 64.3 | 75.8 |
|  | 3.3\% | 5.0\% | 7.0\% | 7.3\% | 2.4\% | .4\% | .8\% | 4.7\% | 6.9\% | 7.3\% | 6.0\% | 4.1\% | 3.0\% | 5.7\% | 4.7\% | 6.4\% | 6.1\% | 5.2\% | 7.0\% | 6.2\% | 7.4\% | 7.0\% | 6.0\% | 7.9\% | 7.1\% | 7.7\% |
| Tax rate <br> Net income (loss) from continuing operations Extraordinary item (net of tax) ${ }^{(1)-(9)}$ Net income \% margin | 48.9\% | 42.8\% | 38.5\% | 39.0\% | 52.2\% | 68.1\% | 60.1\% | 44.7\% | 38.5\% | 39.1\% | 37.8\% | 34.6\% | 39.2\% | 40.4\% | 38.1\% | 35.0\% | 37.2\% | 38.5\% | 38.5\% | 37.3\% | 38.5\% | 38.5\% | 38.5\% | 38.5\% | 38.5\% | 38.5\% |
|  | 6.6 | 12.6 | 20.5 | 22.3 | 6.5 | 2.3 | 3.8 | 14.8 | 25.5 | 27.3 | 6.6 | 5.1 | 3.5 | 6.7 | 21.9 | 8.0 | 8.5 | 6.8 | 9.4 | 32.7 | 9.7 | 9.8 | 8.4 | 11.7 | 39.6 | 46.6 |
|  | (6.9) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.3 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 8.8 | 8.8 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
|  | ${ }^{(0.3)}$ | ${ }^{12.6}$ | 20.5 | 22.3 | $6^{6.5}$ | 2.3 | 3.8 | ${ }^{15.1}$ | 25.5 | 27.3 | ${ }^{6.6}$ | 5.1 | ${ }^{3.5}$ | ${ }^{15.5}$ | ${ }^{30.7}$ | 8.0 | 8.5 | 6.8 | ${ }^{9.4}$ | 32.7 | 9.7 | ${ }^{9.8}$ | 8.4 | 11.7 | 39.6 | 46.6 |
|  | 1.7\% | 2.9\% | 4.3\% | 4.4\% | 1.2\% | 0.5\% | 0.7\% | 2.7\% | 4.3\% | 4.4\% | 3.7\% | 2.6\% | 1.8\% | 7.9\% | 4.0\% | 4.2\% | 3.8\% | 3.2\% | 4.3\% | 3.9\% | 4.5\% | 4.3\% | 3.7\% | 4.8\% | 4.4\% | 4.7\% |
| Average shares outstanding - diluted ${ }^{(10)(11)}$ | 18.0 | 23.0 | 23.4 | 23.7 | 22.6 | 22.1 | 22.4 | 22.6 | 22.9 | 23.4 | 23.7 | 23.7 | 23.8 | 23.9 | 23.8 | 23.9 | 24.0 | 23.9 | 23.9 | 23.9 | 23.9 | 23.9 | 23.9 | 23.9 | 23.9 | 23.9 |
| FY EPS - diluted (continuing operations) | \$0.37 | \$0.55 | \$0.88 | \$0.94 | 50.29 | 50.10 | S0.17 | \$0.66 | \$1.12 | $\$ 1.17$ | \$0.28 | \$0.22 | \$0.15 | \$0.28 | 50.92 | \$0.34 | \$0.36 | \$0.28 | \$0.39 | \$1.37 | \$0.41 | \$0.41 | \$0.35 | \$0.49 | \$1.65 | \$1.95 |
|  | 60.9\% | 48.6\% | 60.0\% | 6.8\% | -69.1\% | ${ }^{-65.5 \%}$ | 70.0\% | 288.2\% | 69.7\% | 4.5\% | -22.2\% | -31.3\% | -21.1\% | -9.7\% | -21.4\% | 21.4\% | 63.6\% | 86.7\% | 39.3\% | 48.9\% | 20.6\% | 13.9\% | 25.0\% | 25.6\% | 20.4\% | 18.2\% |
| \% change $y / y$FPS - diluted\% change $y / y$ | (\$0.02) | \$0.55 | \$0.88 | \$0.94 | \$0.29 | \$0.10 | \$0.17 | \$0.67 | \$1.12 | \$1.17 | \$0.28 | \$0.22 | \$0.15 | 90.65 | \$1.29 | \$0.34 | \$0.36 | \$0.28 | \$0.39 | \$1.37 | \$0.41 | \$0.41 | \$0.35 | \$0.49 | $\$ 1.65$ | \$1.95 |
|  | -110.0\% |  | 60.0\% | 6.8\% | 69.1\% | -65.5\% | 70.0\% | 294.1\% | 67.2\% | 4.5\% | -22.2\% | -31.3\% | -21.1\% | 109.7\% | 10.3\% | 21.4\% | 63.6\% | 86.7\% | -40.0\% | 6.2\% | 20.6\% | 13.9\% | 25.0\% | 25.6\% | 20.4\% | 18.2\% |
| CY EPS - diluted (continuing operations) <br> \% change $\mathrm{y} / \mathrm{y}$ <br> CY EPS - diluted <br> \% change yly | \$0.43 | \$0.71 | \$1.03 | \$0.56 | \$0.38 | (50.08) | (50.89) | \$0.81 | \$1.31 | \$0.99 | \$0.15 | \$0.28 | \$0.34 | \$0.36 | \$1.12 | \$0.28 | \$0.39 | \$0.41 | \$0.41 | \$1.49 | \$0.35 | \$0.49 | \$0.48 | \$0.48 | \$1.80 |  |
|  | -119.2\% | 65.1\% | 45.1\% | -45.6\% | -32.1\% | -121.1\% |  | -191.0\% | 61.7\% | -24.4\% | -21.1\% | -9.7\% | 21.4\% | 63.6\% | 13.1\% | 86.7\% | 39.3\% | 20.6\% | 13.9\% | 33.0\% | 25.0\% | 25.6\% | 17.1\% | 17.1\% | 20.8\% |  |
|  | \$0.43 NM | \$6.71\% | $\$ 1.03$ $45.1 \%$ | ${ }_{\text {-45.6\% }}{ }^{\text {a }}$ | $\$ 0.38$ <br> \$32.1\% | ${ }_{-121.1 \%)}^{\text {(50.08) }}$ | (\$0.89) ${ }_{\text {NM }}$ | $\$ 0.82$ <br> $-192.1 \%$ | \$1.31 | \$24.4\% | ${ }_{\text {- }}^{\text {\$0.1.15 }}$ | ${ }_{\text {109.7\% }} \mathbf{9 0 . 6 5}$ | \$0.34 $21.4 \%$ | $\begin{gathered} \$ 0.36 \\ 60.6 \% \end{gathered}$ | $\$ 1.49$ $50.5 \%$ | ${ }_{\text {S6.7\% }}^{\$ 0.28}$ | \$0.39 <br> -40\% | \$0.41 20.6\% | $\$ 0.41$ $13.9 \%$ | $\$ 1.49$ $0.0 \%$ | $\$ 0.35$ $25.0 \%$ | $\$ 0.49$ | $\$ 0.48$ $17.1 \%$ | $\$ 0.48$ $17.1 \%$ | $\$ 1.80$ $20.8 \%$ |  |
|  | NM | 65.1\% | 45.1\% | -45.6\% | -32.1\% | -121.1\% | NM | -192.1\% | 59.8\% | 24.4\% | -21.1\% | 109.7\% | 21.4\% | 63.6\% | 50.5\% | 86.7\% | -40.0\% | 20.6\% | 13.9\% | 0.0\% | 25.0\% | 25.6\% | 17.1\% | 17.1\% | 20.8\% |  |

[^1]| STIFEL |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | John Larki |  | jglakin@s | $\begin{aligned} & \text { stififecoom } \\ & \text { stife.coo } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Quality Distribution Income Statement |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Operating revenuesTransportation\% change $y / y$Fuel surcharge\% change $y / y$Other service revenue\% change $y / y$Gross revenues\% change $y / y$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | $206{ }^{\text {20, }}$ |
|  | 506.0 | ${ }^{459.6}$ | ${ }_{3}^{41,9}$ | ${ }_{8}^{49.7}$ | 520.6 | cis. 5 | cint | 580.7 |  | - 454.7 |  | 㐌产, | ${ }^{5974} 1$ | ${ }_{\substack{164.0 \\ 23,1 \%}}$ | ${ }_{\substack{17.6 \\ 16.08}}$ | ${ }_{7}^{17.9}$ |  |  | ${ }_{\substack{170.6 \\ 40 \%}}$ | ${ }_{\text {ck }}^{18.3}$ | ${ }_{\text {18, }}^{18.1}$ | ${ }_{7}^{177.5}$ | cires | ${ }_{\text {c }}^{18.98}$ | ${ }_{\substack{1959 \\ 6,58}}$ | ${ }_{7}^{1999}$ | ${ }_{8829}^{192.9}$ |  |  |
|  | 0.0 | -92.0 | , | ${ }_{\text {c }}^{\substack{8.6 .6}}$ |  | 54.0.0. | ${ }_{86,3}^{586}$ | ${ }_{\text {94,7 }}^{0.982}$ |  | 54,0 | ${ }_{80.7}^{9.9}$ |  | ${ }^{1123,6}$ | ${ }_{32.0}^{2317}$ | ${ }_{\text {13,9 }}$ | ${ }_{32.2}$ | ${ }_{31,4}$ | ${ }^{1327.5}$ | ${ }_{317}^{4.0 \%}$ | ${ }^{54.15}$ | ${ }_{\text {cose }}^{\substack{8.3 .6}}$ | 39,5 | ${ }_{\substack{1.47 \% \\ 137}}^{1.0}$ | ${ }_{35,2}^{6.19}$ | ${ }_{35.5}$ | ${ }_{38.0}$ | ${ }_{35.9}^{887}$ | 14.4 .7 |  |
|  | 64.7 | NM 63 | NM 68.9 |  | ${ }_{70.6}^{974 \%}$ | (107.8\% | ${ }_{86.6}^{34.76}$ | ${ }_{7}^{97 \%}$ | - ${ }^{559 \%}$ |  | ${ }^{49.975}$ | ${ }^{457 \% \%}$ | ${ }_{\text {cher }}^{51.1}$ | ${ }_{3}^{4.15}$ | ${ }^{-0.7 \%}$ | ${ }_{\text {S }}^{51.6}$ | ${ }^{3.9 \%}$ | 3.3\% | ${ }_{\text {coin }}^{\text {0.7\% }}$ | ${ }_{\text {cher }}^{67.2}$ | ${ }_{\substack{13.7 \% \% \\ 35.8}}$ |  | $7.74 \%$ 136.3 | cinem | ${ }_{39,}^{4.0 \%}$ | ${ }^{4.0 \% 8}$ | ${ }_{\text {4 }}^{4.0 \%}$ |  | - $\begin{gathered}20 \% 6 \\ 152.3\end{gathered}$ |
|  |  |  |  |  | ${ }_{0} 0.76$ | ${ }_{4}^{4.488}$ |  |  |  |  |  |  | ${ }_{9.5 \%}$ |  |  |  |  |  | -38\% |  |  |  |  | 5.1\% | $6.8 \%$ |  |  |  |  |
|  | c. 5.370 .8 |  | ${ }_{\substack{51.8 \\ 1.3 \%}}$ | ${ }_{9.4 \%}^{5654}$ | ${ }^{6220} 100$ | ${ }_{9}^{67.0 \%}$ | ${ }_{7}^{7302}$ | ${ }^{751.5}$ | ${ }^{815.5}$ | ${ }_{\substack{6 \\-24.7 \%}}^{16.6}$ | ${ }^{\text {cosem }}$ | ${ }_{\substack{746.0 \\ 8.6 \%}}$ | cos | ${ }_{\substack{229.4 \\ 19.5}}^{\text {20, }}$ | ${ }_{\substack{23.3 \\ 12.5}}^{20}$ | ${ }_{6.1}^{235.7}$ | ${ }_{\text {2 }}^{225} \times$ | ${ }^{\text {cose }} 10.48$ | ${ }_{\substack{234.5 \\ 2.2 \%}}$ | ${ }_{\substack{25.6 \\ 6.8 \%}}^{\text {c. }}$ | ${ }_{\substack{25.5 \\ 9.7 \%}}^{\text {arem }}$ | ${ }^{24.92 \%}$ | ${ }^{991.7 \%}$ | ${ }_{\text {cke\% }}^{250.0}$ | ${ }_{6}^{27.1 \%}$ | ${ }_{\substack{27.9 \\ 6.9 \%}}^{2.3}$ | $\underset{\substack{261.8 \%}}{1.7}$ | cos. | ¢, 1.31 .5 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Purchased transportation | ${ }_{\substack{3226 \\ 80.3}}$ | ${ }_{73,6}^{300.1}$ | ${ }^{301.9}$ | (360.3 <br> 60.6 | ${ }_{58.7}^{420.6}$ | ${ }_{6}^{4726}$ | ${ }_{73.2}^{493.7}$ | ${ }_{85.8}^{471.5}$ | - ${ }_{\text {a }}^{46,8}$ | ${ }_{77.0}^{373.5}$ | ${ }_{5}^{474.6}$ | citi ${ }_{\substack{52.9 \\ 61.1}}$ | ${ }_{82,1}$ | ${ }^{26.5}$ | ${ }_{25.5}^{150.4}$ | ${ }_{24,4}^{153.2}$ | ${ }_{223}^{148.3}$ | ${ }_{98,7}^{59.7}$ | ${ }_{21,3}^{157.6}$ | ${ }_{23.0}^{173.7}$ | ${ }_{23,9}^{174.7}$ | ${ }_{24.4}^{161.8}$ | ${ }_{\substack{667.8 \\ 92.4}}$ | ${ }_{27,3}^{160.1}$ | ${ }_{29.3}^{17.9}$ | ${ }_{29.8}^{174.9}$ | ${ }_{28.2}^{165}$ | ${ }_{\text {cher }}^{672.3}$ | 717.9 122.5 |
| Fuel, supplies and maintenanc | 51.8 | 47.0 | 43.2 | ${ }_{38} 38$ | ${ }_{328}^{328}$ | 35.9 | ${ }_{53}^{537}$ | ${ }_{817.7}$ | 114.4 | 62.4 | 51.3 | 51.1 | ${ }_{82} 82$ | 27.0 | ${ }_{26,3}^{26.3}$ | 26.2 | 25.9 | ${ }^{105.5}$ | ${ }^{23,1}$ | 25.6 | ${ }^{24.8}$ | 26.4 | ${ }^{100.0}$ | ${ }^{28,0}$ | 30.1 | 30.6 | ${ }^{28,9}$ | 117.7 | ${ }^{125.7}$ |
| Fuel, supplies and maintenance Depreciation and amortization | ${ }_{\substack{37.0 \\ 18.1}}$ | 1 |  | ${ }_{\substack{28.5 \\ 12.5}}$ | ${ }_{25,7}^{22.5}$ | ${ }_{20.4}^{16.7}$ | ${ }_{24,0}^{15,}$ | ${ }_{3}^{71.3}$ | ${ }_{\substack{21.0 \\ 35.8}}$ | ${ }_{\substack{20.6 \\ 20.6}}^{20 .}$ | ${ }_{19}^{16.0} 1$ | ${ }_{1}^{14.4}$ |  | ${ }_{7.5}^{6.7}$ | ${ }_{8.2}^{6.7}$ | ${ }_{8,3}^{6.3}$ | ${ }_{7}^{6.4}$ | ${ }_{3}^{26.5}$ | ${ }_{7,3}^{5.5}$ | 5.4 7.8 | ${ }_{9.0}^{5.3}$ | ${ }_{8.7}^{5.4}$ | ${ }_{\substack{21.6 \\ 32.8}}$ | ${ }_{9.0}^{5.5}$ | ${ }_{9.7}^{59}$ | ${ }_{9.9}^{6.0}$ | 9, 9 | - $\begin{gathered}22.9 \\ 37.9\end{gathered}$ | 24.5 <br> 40.5 |
| Selling and administrative | -8.3 | 8.6 45 | 18,4 | 322 | 22,8 | ${ }^{192}$ | -13, | ${ }^{23.9}$ |  |  |  |  | [158 |  |  |  |  | ${ }_{4}^{192}$ |  |  |  | ${ }_{4}^{4.5}$ |  | 5.9 | ${ }_{6}^{6.4}$ | ${ }_{08}^{6.5}$ |  | $\underset{30}{24.9}$ |  |
| Taxes and licenses | 5.0 <br> 8.5 | ${ }_{7,9}^{4.5}$ | ${ }_{7.5}^{4.2}$ | ${ }_{6.9}^{4.3}$ |  | 7.9 7.9 | ${ }_{9.0}^{3.8}$ | ${ }_{1}^{41.4}$ | - 5.2 .2 | 3.6 <br> 7.9 | ${ }_{4.1}^{2.2}$ | 22, 2. | 2.8 3.6 |  | 1.3 0.9 | ${ }^{1.19}$ |  | ${ }_{3.8}^{4.2}$ | ${ }_{0.9}^{0.9}$ | 0.7 1.0 | 0.9 | 1.0 | 3.5 3.9 | ${ }_{1.2}^{0.7}$ | 0.8 1.3 | ${ }_{1}^{0.8}$ | ${ }_{1.2}^{0.7}$ | 5.0 | 3.2 5.3 |
| Communication and utilities <br> Loss (gain) on sale of property and equipment | ${ }^{(0.5)}$ | 0.1 |  | 0.0 | 2.1 20 | 0.3 | ${ }^{(5,2)}$ |  | ${ }^{(3,1)}$ |  |  | ${ }_{\text {(1.3) }}$ | (1.0) |  |  |  |  |  |  |  |  |  | ${ }^{(2,6)}$ | ${ }^{(0.2)}$ |  |  |  | (1.0) |  |
| Loss (gain) on sale of property and equipment Impairment on property, equipment, or goodwil | \% 0.0 | ${ }_{2.4}^{0.0}$ | ${ }_{2.3}^{0.0}$ | ${ }_{2,3}^{0.0}$ | 2.9 0.0 | 0.0 | ${ }_{0.0}^{0.3}$ | ${ }_{0}^{0.0}$ | 0.0 | $\begin{array}{r}148.6 \\ 0.0 \\ \hline\end{array}$ | 0.0 | 0.0 | 0.0 |  | ${ }_{0.0}^{55.7}$ | ${ }_{0}^{0.0}$ |  | ${ }_{0.0}^{91.3}$ | 0.00 | ${ }_{0}^{0.0}$ | 0.0 | 0 | 0.0 | ${ }_{0}^{0.0}$ | ${ }_{0}^{0.0}$ | 0 | 0 | 0.0 | 0.0 |
| Restructuring charges | 3.2 0.0 | 1.0 0.0 | 1.8 0.0 0.0 | 0.7 | 0.0 <br> 83 <br> 8.0 <br> 8 | -0.0 | 000 | -0.0 | 5 | 3.5 0.0 | ${ }^{7} 8$ | (0.5) | -0.0 | -0.0 | 0.0 0.0 | 0,0 |  | 000 | 0 | 000 | loid | 0.0 | 0.0 | - | 0.0 | ${ }^{0.0}$ | 0.0 | -0.0 | -0.0 |
| Restructuring charges <br> PPI professional fees |  |  |  |  |  |  |  |  |  |  |  |  | 0.0 |  |  | ${ }_{0}^{0.0}$ |  | 0.0 | ${ }_{0}^{0.0}$ |  |  |  |  | 0.0 | 0.0 | 0.0 |  |  |  |
| Total operating expenses <br> Operating ratio | ( | ${ }_{\text {c }}^{494.5 \%}$ | ${ }_{\text {che }}^{49.78}$ | ${ }_{\substack{54.66 \\ 96.76}}^{\substack{\text { a }}}$ | $\underbrace{\text { cos }}_{\substack{60.9 \\ 976 \%}}$ |  |  |  |  | (728.8 <br> 118.80 | ${ }_{\substack{649.9 \\ 94.6 \%}}$ |  |  | cose | ${ }_{\substack{\text { 281.0\% } \\ 117.4 \%}}^{\text {20, }}$ | ${ }_{\substack{\text { a } \\ 95.1 \%}}^{\text {a2.1\% }}$ |  | (90.6\% | ${ }_{\substack{22.4 \\ 94.8 \%}}^{20}$ | ${ }^{240.7}$ | ${ }_{\text {94, }}^{24.0 \%}$ |  | $\underbrace{\substack{\text { a }}}_{\substack{940.5 \\ 948 \%}}$ |  | ${ }_{\text {cha }}^{25.1 \%}$ | ${ }_{\substack{259.6 \\ 939 \%}}^{\substack{\text { a }}}$ | ${ }_{97,76}^{24.3}$ | ${ }_{\text {cole }}^{997}$ |  |
| $\begin{aligned} & \text { Total operating expenses } \\ & \text { Operating ratio } \\ & \hline \text { Operating ratio - adjusted }{ }^{(1)} \end{aligned}$ | 942\% | 94.3\% | $32.0 \%$ | 838\% | 933\% | 930\% | 932\% | 95.78 | 98.0\% | 95.1\% | ${ }^{92189}$ | 9,98\% | 932\% | 940\% | 93.4\% | 930\% | 942\% | 94,3\% | ${ }^{943 \%}$ | 95.1\% | 93.1\% | $94.0 \%$ | 94.18\% | $95.0 \%$ | 94.1\% | 9339\% | 93.78 | $942 \%$ | 94.1\% |
|  | ${ }_{5.2 \%}^{29.7}$ | ${ }_{5.5 \%}^{28.9}$ | ${ }_{4}^{22.4}$ | ${ }_{\substack{18.8 \\ 3.38}}$ | ${ }_{2}^{15.1}$ | ${ }_{5}^{3.9}$ | ${ }_{\substack{48.4 \\ 6.6 \%}}$ |  | ${ }^{33.0}$ |  | ${ }_{\substack{36.7 \\ 54 \%}}^{\substack{\text { c/ }}}$ | ${ }_{\substack{577 \\ 7,7 \%}}$ | ${ }_{5}^{49.1}$ | ${ }_{\substack{15.7 \\ 6.7}}$ | ${ }_{.}^{\text {(17.7) }}$ (17\% | ${ }^{11.6}$ |  | 42.81 $4.6 \%$ | ${ }_{5.2 \%}^{12.1}$ | ${ }_{\text {5.8\% }}^{14.9}$ | ${ }_{5.2 \%}^{13.5}$ | ${ }^{10.8}$ | ${ }_{\substack{512 \\ 5.2 \%}}$ | ${ }_{\text {coin }}^{12.4}$ | ${ }_{5.9 \%}^{16.1}$ | ${ }_{6.16}^{16.7}$ |  |  | cos ${ }_{\substack{66.4 \\ 5.9}}$ |
|  | ${ }_{66}^{66}$ | 64.0 | 54.2 | 47.3 | ${ }^{37.6}$ | 56.6 | ${ }^{64.3}$ | 40.9 | 54.0 | (95.0) | 52.7 | 72.1 | 70.2 |  |  |  |  | 74.7 |  |  |  |  | ${ }^{22.8}$ | 17.9 |  |  |  |  | 90.9 |
|  | ${ }^{11.7 \%}$ | 12.2\% | 10.5\% | ${ }^{8.45}$ | 6.0\% | 8.3\% | ${ }^{8.8 \%}$ | 5.4\% | 6.6\% | -15.5\% | 77\% | 9.7\% | 8.3\% |  | 8.7\% | 7.6\% |  | 8.0\% | 7.5\% | 7.9\% | 7.3\% |  | 7.3\% | 7.1\% | 8.1\% | 82\% |  | 8.0\% | ${ }^{8.0 \%}$ |
| Interest expense, net <br> interest expense, transaction fees ${ }^{(3)}$ <br> Interest expense, preferred stock co <br> Foreign currency transaction loss <br> Gain on debt extinguishment <br> Interest income and other income (expense), net | 40.2 | 40.2 | 34.0 | 30.0 | 22.4 | 26.7 | 29.4 | 30.5 | 35.1 | 28.0 | 35.5 | 28.9 | 29.3 |  | 7.7 |  |  | 30.3 |  | 7.2 |  |  | 28.1 | 6.3 | 6.2 |  |  | 24.8 | 23.9 |
|  | 0.0 0.0 |  | 10.1 | ${ }^{0.7} 5$ | ${ }_{0}^{0.0}$ | 0 | 0.0.0 | 0.0 0 | 0.0 | ${ }_{0}^{0.0} 0$ | 0.00 | 0 | 0.0 |  |  |  |  | 0.00 0 | 0 |  |  | 0 | 0.0 | ${ }_{0.0}^{0.0}$ | ${ }_{0}^{0.0}$ |  |  | 0.0 |  |
|  | 0.0 | 0.0 | 0.0 | 0.9 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |  | 0.0 |  | 0.0 | 0.0 |  |  |  | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
|  | 0.0 0.0 | 0.0 | 0.0 | ${ }_{4}^{0.0}$ | 0 | 1.1 0.0 | 0.0 | 2.0 0.0 | ${ }_{\text {ctic. }}^{0.3}$ | $\stackrel{0}{0.0}$ | 7.4 0.0 | 3.2 0.0 | 0.0 |  |  |  |  | 0.5 0.0 | ${ }_{0}^{0.0}$ |  |  | 0.1 0.0 | ${ }_{(4.5}^{0.5}$ | 0.0 0.0 | ${ }_{0}^{0.0}$ | 0.0 0.0 | 0.00 0 | 0.0 | 0.0 0.0 |
|  | 0 | (0.0) | 0.0 | ${ }_{(0.3)}^{(4.7)}$ | 0.8 | -0.2) | -0.9 | 0.9 0.9 | (2,9) | (1.9 | ${ }_{0.8}^{0.0}$ | 0.2 | (2,9) | (i.0) | ${ }_{(0.3)}$ | ${ }^{0.0} 1{ }^{0.0}$ | 0.1 | ${ }_{(1,3)}^{0.0}$ | 0.2 | ${ }_{(0.2)}^{(4.2)}$ | ${ }_{(0.3)}$ | 0.2 | $\underset{\substack{\text { c.1) } \\(0.2)}}{(4)}$ | 0.0 | 0.0 0.0 | 0.0 0.0 |  |  | 0.0 |
| Profit before tax \% margin | ${ }_{1}^{10.96)}$ | (11.3) | ${ }_{\substack{2 \\ 4.2 .78)}}$ |  | ${ }_{\text {c }}^{(8.31)}$ | 12.3 <br> $1.8 \%$ | ${ }^{18.1}$ | ${ }_{1}^{19.38)}$ | 17.1\% | $\begin{aligned} & (14.3,3) \\ & \hline 2.4920 \end{aligned}$ | $\xrightarrow{7.0}$ | ${ }_{\substack{2.4 \\ 3.4 \%}}$ | ${ }_{227 \%}^{22.7}$ |  | ${ }_{\text {- }}^{\text {20.5\% }}$ (4.1) | 3.2. $1.4 \%$ 1.4 |  |  | ${ }^{4.7}$ | ${ }^{12.1}$ 4.7\% | ${ }_{2.4}^{6.1}$ |  | ${ }_{\text {27\% }}^{27 \%}$ | ${ }^{6.1}$ | ${ }^{9.8}$ | 10.6 3.8 |  | ${ }_{\text {cose }}^{36.9}$ |  |
| Tax rate | nM | -10.\% | ${ }^{6.7 \%}$ | .5\% | 29.8\% | 2.9\% | NM | 21.3\% | 29.\% | 26.0\% | .5.9\% | 7.7\% | 120.1\% |  | 36.5\% | 14.8\% |  | 36.6\% |  | 5.9\% | 412\% |  | 23.7\% |  | 390\% | 39.\% |  | \% | 39.\% |
|  | ${ }_{\substack{41.8) \\ 117)}}$ | ${ }_{\substack{12.4 \\ 12.8)}}$ | (23.1) | ${ }_{(6,5)}^{(6,9)}$ | $\underset{\substack{10.6) \\ 0.1 \\ \hline}}{ }$ | 11.9 | 54.1 0.0 0.0 | 17.7 <br> 0.0 | 12.1 0.0 0 | ${ }_{\text {(180.5) }}^{\substack{0.0}}$ | (17.4) | $\begin{array}{r}23.4 \\ 0.0 \\ \hline\end{array}$ | 50.1 <br> 0.0 | 9.1 0.0 | (31.1) | 2.8 |  | 420, | 3.1 0.0 | 11.4. | 3.6 0.0 | 2.6 0.0 | 20.6 0.0 | 3.7 0.0 | 6.0 0.0 | ${ }_{0}^{6.4}$ |  | 22.5 0.0 | 25.9 0.0 0.0 |
|  | ${ }_{\substack{47.6 \%}}^{4.6 .6}$ |  | ${ }_{5}^{5.6 \%}$ | ${ }_{-12.6 \%}^{\text {(17.4) }}$ | (10.7) | $\stackrel{11.9}{1.80}$ |  |  | 1.5\% |  | (1.4) |  | 50.1 <br> 5.96 |  | ${ }_{\text {- }}^{\text {- }}$ | $\stackrel{\text { 2.8 }}{\substack{2.8 \\ 1.2}}$ |  | ${ }_{\substack{42.5 \%}}^{4.50}$ | ${ }_{\text {1.3\% }}^{3.1}$ | ci.t.4 | 3.6 .1 .48 |  | ${ }_{\text {2, }}^{20.6}$ | ${ }_{1.5 \%}^{3.7}$ | ${ }^{6.0}$ | ${ }^{6.4}$ |  | ${ }_{2}^{22.5}$ | $\underset{\substack{23.9 \\ 23 \%}}{2}$ |
| \% margin |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Adjustments to net income (loss) ${ }^{(4-14)}$ : Provision for income taxe | 31.2 <br> 0.0 |  |  | (0.1) | 2.4 |  | ${ }^{1360} 0$ |  |  |  |  |  | ${ }_{\substack{27.3 \\ 0.0}}$ |  | ${ }_{(17.9}^{(170)}$ | ${ }_{0}^{0.5}$ |  |  | - 1.0 |  |  |  |  | ${ }_{0}^{2.4}$ | 3.8 0.0 |  |  |  |  |
|  | 0 | 0.0 | 0.0 | (4.7) | 0.0 | 0.0 | 0.0 | 0.0 | (16.5) | (1.9) | 0.0 | 0.0 | 0.0 |  | 0.0 |  |  | 0.0 | 0.0 |  |  |  | 0.0 | 0.0 | 0.0 |  |  | 0.0 |  |
|  | 0 | 0.00 | 0.0.0 | 0 | 0.0 0 | 1.1 0.0 | 0 | 2.0 0.0 | 0.3 0.0 | 0.0 2.3 | 7.4 <br> 0.0 <br>  | 3.2 0.0 | 0.00 | 0.0 0.0 | 0.0 0.0 | 0.5 0.0 |  | 0.5 0.0 | 0.0 | 0.0 0.0 | 0.4 0.0 | 0.0 | 0.5 0.0 | 0.0 | 0.0 0.0 |  |  | 0.0 0 | 0.0 |
|  | 3,2 | 1.0 | -1.8 | ${ }_{771} 0.7$ |  | -0.0 | ${ }_{13}^{0.0}$ | ${ }_{6}^{0.0}$ | 5.5 | 3.5 |  | -0.5) | ${ }_{78} 0$ |  | ${ }_{5}^{0.0}$ | ${ }_{49}^{0.0}$ |  | 0.0 | ${ }_{13}^{0.0}$ |  |  | -0.0 | ${ }_{6}^{0.0}$ | 0.0 | 0.0 | 0.0 |  | 0 |  |
|  | ${ }^{34.4}$ |  | 20.5 | ${ }_{7}^{7} 7.0$ |  |  |  |  |  |  |  |  |  |  | 39.5 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Adjusted net income (loss) before income taxes Provision for income taxes at $35 \% / 39 \%$ | (7.4) | (10.2) | (2.6) | ${ }^{6} .1$ |  | 20.0 | ${ }^{19.4}$ | ${ }^{(1.4)}$ |  |  |  |  | 30.5 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | ${ }_{\substack{2.6 \\ 1.7}}$ | (28, | (10.9 | ${ }_{4}^{2.5}$ | 6.5 |  | 6.8 0.0 120 | 10.5 <br> 0.0 | 0.2 0.0 0.0 | 80 |  |  | 11.9 |  | 3.0 0.0 20, |  |  |  | 2.10 | 3.6 0.0 |  |  | 12.8 0.0 0.0 | 2.4 0.0 | cois | 4.1 0.0 |  | 14.4 0.0 0.5 |  |
| Preferred stock and minonity stock dividends Net income (loss) from continuing operations \% margin |  | (9,4) |  | (0.6) | 1,9\% | ${ }^{13.0}$ | ${ }_{\substack{126 \\ 1.7 \%}}$ | 0.9 | 0.4 | \% | ${ }^{0.9 \%}$ | $\xrightarrow{17.1}$ | - 18.6 | ${ }^{1.79 \%}$ | 5.5.3 | 5. ${ }_{\text {2.3 }}$ | ${ }^{3.5 \%}$ | $\stackrel{18.0}{.9 \%}$ | ${ }^{1.7 \%}$ | ${ }^{\text {e. }}$ 2.4\% | - ${ }^{6.5 \%}$ |  | 21.4 | ${ }_{\text {1.5\% }}^{\text {1.7 }}$ | - ${ }_{\text {2.0. }}^{2.0}$ | ${ }^{6.4 \%}$ |  | ${ }_{221 \%}^{22.5}$ | ${ }_{\text {23\% }}^{259}$ |
| Average shares outsanding. diluted |  | ${ }^{3.4}$ | ${ }^{3.4}$ | 5.7 | 18.9 | 19.2 | ${ }^{9.6}$ | ${ }^{9.4}$ | ${ }^{19.4}$ | 19.9 | 21.5 | 24.3 | 27.2 | 27.1 | 27.1 | 27. |  | 27.0 |  | 27.9 | 28.3 |  | ${ }^{28.1}$ | 28.2 | 28.2 | ${ }^{28}$ |  | 28.2 | 28.2 |
| (exs. diluted | S12,7 | ${ }_{\text {(154.44) }}^{\text {NM }}$ | $\underset{\substack{(88.64) \\ \mathrm{Nu}}}{\substack{\text { a }}}$ | (\$12.4.6) |  | ${ }_{\substack{\text { s. } \\ \text { Num }}}$ |  | ( ${ }_{\text {(50.40) }}^{\text {Num }}$ | S0.62 | (159.07) |  | - 30.96 | Stirs | so.34 |  |  |  | ${ }_{\text {- }}^{\text {(184.8.5\% }}$ |  |  | ${ }_{\text {coser }}^{50.13}$ |  | --10.73 <br> $-168 \%$ | ${ }_{\substack{\text { s. } \\ 18.2 \%}}^{\text {12\% }}$ |  |  | $\$ 0.23$ $155.6 \%$ | S0.80 |  |
|  | 51.92 | (15275) | (15229) | (50.10) | ${ }_{50.63}$ | 50.68 | ${ }_{\text {S0.64 }}$ | (50.05) | s0.02 | S0.07 | ${ }_{\text {cose }} 5$ |  | 50.69 | ${ }_{\text {S0.14 }}$ |  |  | ${ }_{\text {S0.13 }}$ | s0.67 | ${ }^{50.14}$ | S0.22 | S0.23 | S0.18 | ${ }_{\text {s0.76 }}^{138}$ | ${ }_{\text {s0.13 }}^{718}$ | S0.21 | ${ }_{\text {s0.23 }}$ | ${ }^{\text {s0.23 }}$ | ${ }_{\text {s0.38 }}^{538}$ | s.0.92 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
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| (i) Alsiond |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
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| Mele |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| excludes $\$ 1.6 \mathrm{~mm}$ for costs related to the recruitment and relocation of the company's new CEO and severance costs. 3Q05 excludes $\$ 4.2 \mathrm{~mm}$ in insurance claims expense related to the advers development of a prior period claim. 4Q05 excludes $\$ 0.5 \mathrm{~mm}$ pretax benefit (reflected on Compensation line, related to a change in actuarial assumptions in one of the company's pension plans. |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (11) 1Q09 excludes $\$ 0.6 \mathrm{~mm}$ pretax charge for restructuring and a $\$ 0.675 \mathrm{~mm}$ pretax gain for early debt extinguishment (12) 2Q09 excludes $\$ 1.165 \mathrm{~mm}$ pretax charge for restructuring and a $\$ 148.63 \mathrm{~mm}$ pretax charge for impairment of goodwill and intangibles |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (e) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

Swift Transportation Income Statement


Prior period results have been restated to conform to curent presel
(1) 1006 net income from continuing operations excludes the $\$ 811$ thousand pre-tax benefit related to the reduction in market value of interest rate derivative agreements, and the $\$ 5.1$ million gain resulting from the settlement of litigation.
(2) 2006 salaries, wages, and benefits line excludes $\$ 4.8$ million benefit from a change in the company's 401 (k) plan discretionary match
(3) 3006 excludes one-time pretax impairment charges of $\$ 9.2$ million ( $\$ 7.8$ million due to write-down of trailer assets and $\$ 1.4$ million related to assets in Mexico) and excludes $\$ 0.5$ million pretax change in market value of interest rate derivatives
(4) 4010 exc/udes: (1) $\$ 22.6$ million pre-tax non-cash equity compensation, (2) $\$ 95.5$ million pre-tax loss on extingwishent of det related tendering previous indebtedness, and (3) impairmentdepreciation of $\$ 73$ million
(5) $2010-2012$ excludes interest expense for swap amortization of $\$ 33.9 \mathrm{~mm}, \$ 15.0 \mathrm{~mm}$, and $\$ 5.3 \mathrm{~mm}$, respectivel.
(6) $2010-2015$ excludes intangible amortization of $\$ 19.6 \mathrm{~mm}, \$ 17.1 \mathrm{~mm}, \$ 15.8, \$ 15.6, \$ 14.3$, and $\$ 14.3$ respectivel.

Source: Company data and Stifel estimates

## STIFEL

Universal Truckload Services Income Statement

| (figures in \$ millions, except per share amounts) |  |  |  |  |  |  |  |  |  |  |  | 201 |  |  |  |  | 201 |  |  |  |  | 201 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2003A | 2004A | 2005A | 2006A | 2007A | 2008A | 2009A | 2010A | 2011A | 2012A | 10A | 2 2A | 30A | 4 QA | 2013A | 1QA | 20A | 3QA | 4QA | 2014A | 19E | 2 EE | 3QE | 4QE | 2015E | 2016 E |
| venue |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Truckload | 205.8 | 249.1 | 332.2 | 375.2 | 402.1 | 438.2 | 313.6 | 370.1 | 423.2 | 502.5 | 166.9 | 179.4 | 180.8 | 179.8 | 707.0 | 179.8 | 197.5 | 196.8 | 195.2 | 769.3 | 199.2 | 218.0 | 218.5 | 216.9 | 85.7 | 886.6 |
| \% change $y$ y |  | 21.0\% | 33.3\% | 12.9\% | 7.2\% | 9.0\% | -28.4\% | 18.0\% | 14.3\% | 18.7\% | 10.9\% | 15.0\% | 18.8\% | -0.2\% | 40.7\% | 7.7\% | 10.1\% | 8.8\% | 8.6\% | 8.8\% | 10.8\% | 10.4\% | 11.1\% | 11.1\% | 10.8\% | 4.0\% |
| Brokerage | 43.0 | 77.7 | 147.1 | 170.6 | 171.8 | 208.3 | 112.9 | 148.0 | 173.8 | 136.5 | NA | NA | NA | NA | NA | NA | NA | NA | NA | NA | NA | NA | NA | NA | NA | NA |
| \% change yy | $N A$ | 80.8\% | 89.3\% | 15.9\% | 0.7\% | 21.2\% | -45.8\% | 31.0\% | 17.5\% | -21.5\% | NA | NA | NA | NA | NA | NA | NA | NA | NA | NA | NA | NA | NA | NA | NA | NA |
| Valu-Added |  |  | NA |  |  |  |  | NA | NA | 44.0 | 47.8 | 51.2 | 47.9 | 48.2 | 195.1 | 69.5 | 76.0 | 69.2 | 69.8 | 284.5 | 72.3 | 78.3 | 72.3 | 73.0 | 295.8 | 307.6 |
| \% change yly |  | NM | NM | NM | NM | NM | NM | NM | NM | NM | nм | NM | NM | 9.5\% | NM | 45.4\% | 48.5\% | 44.3\% | 44.9\% | 45.8\% | 4.0\% | 3.0\% | 4.5\% | 4.5\% | 4.0\% | 4.0\% |
| Intermodal | 28.9 | 35.2 | 52.0 | 95.9 | 106.5 | 113.0 | 76.7 | 87.9 | 102.8 | 120.4 | 33.4 | 33.6 | 32.9 | 31.6 | 131.4 | 30.1 | 34.0 | 36.2 | 37.4 | 137.7 | 33.1 | 36.8 | 40.2 | 41.6 | 151.5 | 156.1 |
| \% change | NA | 21.8\% | 47.9\% | 84.2\% | 11.1\% | 6.2\% | -32.1\% | 14.5\% | 16.9\% | 17.1\% | 31.8\% | 15.5\% | 6.0\% | 9.7\% | 9.2\% | -10.0\% | 1.4\% | 10.0\% | 18.6\% | 4.8\% | 10.0\% | 8.0\% | 11.0\% | 11.0\% | 10.0\% | 3.0\% |
| Total operating revenue | 277.7 | 362.0 | 531.3 | ${ }^{641.6}$ | 680.4 | 759.5 | 503.2 | 605.9 | 699.8 | 803.4 | 248.1 | 264.2 | 261.7 | 259.5 | 1,033.5 | 279.4 | 307.5 | 302.1 | 302.5 | 1,191.5 | 304.6 | 333.1 | 331.0 | 331.4 | 1,300.0 | 1,350.4 |
| \% change $y$ /y | 9.8\% | 30.4\% | 46.8\% | 20.8\% | 6.0\% | 11.6\% | -33.7\% | 20.4\% | 15.5\% | 14.8\% | 41.1\% | 42.8\% | 42.7\% | 0.2\% | 28.6\% | 12.6\% | 16.4\% | 15.5\% | 16.5\% | 15.3\% | 9.0\% | 8.3\% | 9.5\% | 9.6\% | 9.1\% | 3.9\% |
| operating expenses |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Purchased transportation | 205.9 | 269.7 | 406.4 | 491.8 | 520.1 | 593.0 | 378.0 | 461.0 | 538.3 | 563.5 | 134.5 | 141.6 | 143.4 | 140.4 | 560.0 | 140.4 | 155.5 | 160.3 | 159.1 | 615.3 | 156.9 | 168.7 | 168.9 | 168.2 | 662. | 683.6 |
| Direct personnel and related benefits | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 39.1 | 43.3 | 45.7 | 43.9 | 45.5 | 178.4 | 52.9 | 55.0 | 47.4 | 50.6 | 205.9 | 54.1 | 58.5 | 57.0 | 58.0 | 227.6 | 240.5 |
| Commissions to agents | 22.2 | 27.4 | 34.7 | 40.4 | 45.1 | 47.3 | 34.0 | 38.8 | 41.9 | 41.7 | 9.3 | 9.8 | 10.1 | 10.0 | 39.2 | 9.7 | 11.0 | 11.7 | 11.5 | 43.9 | 11.2 | 12.0 | 11.9 | 12.0 | 47.0 | 48.7 |
| Other operating costs | 3.1 | 5.3 | 6.6 | 8.6 | 9.4 | 9.5 | 10.3 | 13.3 | 14.2 | 22.1 | 19.2 | 19.7 | 18.9 | 20.7 | 78.5 | 30.5 | 30.8 | 28.3 | 25.6 | 115.2 | 30.1 | 33.6 | 33.5 | 32.7 | 129.8 | ${ }^{137.3}$ |
| Occupancy expense | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 4.5 | 5.0 | 5.3 | 4.7 | 5.1 | 20.0 | 6.8 | 6.6 | 6.5 | 6.7 | 26.5 | 6.0 | 6.4 | 6.4 | 6.4 | 25.3 | 26.2 |
| Insurance and claims | 7.0 | 9.6 | 14.3 | 15.8 | 20.5 | 21.4 | 17.3 | 17.2 | 17.0 | 17.0 | 4.7 | 4.7 | 5.5 | 4.3 | 19.2 | 6.6 | 5.0 | 6.3 | 8.1 | 26.0 | 7.0 | 7.0 | 7.0 | 7.1 | 28.1 | 28.0 |
| Selling, general, and administrative | 22.6 | 27.6 | 37.4 | 46.1 | 48.4 | 52.0 | 44.2 | 49.3 | 52.4 | 59.0 | 7.8 | 8.7 | 7.9 | 8.6 | 33.0 | 10.1 | 11.2 | 10.4 | 13.2 | 44.8 | 10.9 | 11.6 | 11.6 | 11.7 | 45.8 | 47.4 |
| Depreciation and amortization | 2.9 | 3.9 | 4.3 | 5.7 | 8.2 | 9.6 | 10.4 | 11.0 | 11.6 | 13.8 | 5.1 | 5.0 | 4.7 | 4.9 | 19.7 | 7.6 | 8.0 | 8.5 | 8.9 | 33.1 | 10.2 | 8.6 | 9.2 | 10.9 | 38.8 | 36.2 |
| Total operating expenses | ${ }^{263.6}$ | ${ }^{343.5}$ | 503.7 | 608.5 | ${ }^{651.6}$ | 732.9 | ${ }^{494.2}$ | 590.6 | ${ }^{675.4}$ | 760.7 | 228.9 | 240.5 | 239.2 | ${ }^{239.7}$ | 948.3 | ${ }^{264.7}$ | 283.1 | 279.1 | 283.7 | 1,110.7 | ${ }^{286.3}$ | 306.4 | 305.5 | 306.9 | 1,205.1 | 1,247.8 |
| Operating ratio (as \% of operating revenue) | 94.9\% | 94.9\% | 94.8\% | 94.8\% | 95.8\% | 96.5\% | 98.2\% | 97.5\% | 96.5\% | 94.7\% | 92.2\% | 91.1\% | 91.4\% | 92.3\% | 91.8\% | 94.8\% | 92.1\% | 92.4\% | 93.8\% | 93.2\% | 94.0\% | 92.0\% | 92.3\% | 92.6\% | 92.7\% | 92.4\% |
| Ebit | 14.1 | 18.6 | 27.7 | 33.1 | 28.7 | 26.6 | 9.0 | 15.4 | 24.4 | 42.7 | 19.3 | 23.6 | 22.5 | 19.9 | 85.2 | 14.6 | 24.4 | 23.0 | 18.8 | 80.8 | 18.3 | 26.6 | 25.5 | 24.5 | 94.9 | 102.5 |
| \% margin | 5.1\% | 5.1\% | 5.2\% | 5.2\% | 4.2\% | 3.5\% | 1.8\% | 2.5\% | 3.5\% | 5.3\% | 7.8\% | 8.9\% | 8.6\% | 7.7\% | 8.2\% | 5.2\% | 7.9\% | 7.6\% | 6.2\% | 6.8\% | 6.0\% | 8.0\% | 7.7\% | 7.4\% | 7.3\% | 7.6\% |
| Ebitda | 16.9 | 22.5 | 32.0 | 38.8 | 36.9 | 36.3 | 19.4 | 26.4 | 36.0 | 56.5 | 24.3 | 28.6 | 27.2 | 24.8 | 104.9 | 22.3 | 32.4 | 31.5 | 27.7 | 113.9 | 28.4 | 35.2 | 34.6 | 35.4 | 133.7 | 138.7 |
| \% margin | 6.1\% | 6.2\% | 6.0\% | 6.1\% | 5.4\% | 4.8\% | 3.8\% | 4.4\% | 5.1\% | 7.0\% | 9.8\% | 10.8\% | 10.4\% | 9.6\% | 10.2\% | 8.0\% | 10.5\% | 10.4\% | 9.2\% | 9.6\% | 9.3\% | 10.6\% | 10.5\% | 10.7\% | 10.3\% | 10.3\% |
| Interest income (expense), net | (0.2) | (0.8) | 0.4 | 1.0 | 0.9 | 0.0 | (0.3) | 0.1 | 0.1 | (1.7) | (1.1) | (0.9) | (1.1) | (0.9) | (4.0) | (1.6) | (2.5) | (2.0) | (2.1) | (8.2) | (1.7) | (1.7) | (1.6) | (1.6) | (6.7) | (5.0) |
| Other income (expense), net | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 1.3 | 0.5 | 0.6 | 1.0 | 1.0 | 0.1 | 0.1 | 0.1 | 0.1 | 0.5 | 0.1 | 0.1 | 0.1 | 0.1 | 0.4 | 0.1 | 0.1 | 0.1 | 0.1 | 0.6 | 0.6 |
| Profit before tax | 13.8 | 17.8 | 28.1 | 34.1 | 29.7 | 27.9 | 9.3 | 16.1 | 25.4 | 42.0 | 18.3 | 22.8 | 21.5 | 19.0 | 81.6 | 13.1 | 22.1 | 21.1 | 16.8 | 73.1 | 16.7 | 25.1 | 24.0 | 23.1 | 88.8 | 98.0 |
| \% margin | 5.0\% | 4.9\% | 5.3\% | 5.3\% | 4.4\% | 3.7\% | 1.8\% | 2.7\% | 3.6\% | 5.2\% | 7.4\% | 8.6\% | 8.2\% | 7.3\% | 7.9\% | 4.7\% | 7.2\% | 7.0\% | 5.6\% | 6.1\% | 5.5\% | 7.5\% | 7.2\% | 7.0\% | 6.8\% | 7.3\% |
| Tax rate | 36.9\% | 37.4\% | 38.9\% | 38.4\% | 38.4\% | 38.4\% | 38.7\% | 40.6\% | 39.8\% | 38.5\% | 37.8\% | 8.0\% | 36.1\% | 38.2\% | 37.5\% | 38.2\% | 38.2\% | 37.8\% | 37.5\% | 37.9\% | 38.0\% | 38.0\% | 38.0\% | 38.08 | 38.0\% | 38.0\% |
| Net income (loss) from continuing operations | 8.7 | 11.1 | 17.2 | 21.0 | 18.3 | 17.2 | 5.7 | 9.6 | 15.3 | 25.8 | 11.4 | 14.2 | 13.7 | 11.8 | 51.0 | 8.1 | 13.6 | 13.1 | 10.5 | 45.4 | 10.3 | 15.5 | 14.9 | 14.3 | 55.1 | 60.8 |
| Extraordinary item (net of tax) | 0.0 | 0.0 | 0.0 | 0.0 | (0.4) | (2.3) | (0.8) | 3.2 | 0.5 | (9.3) | 0.0 | 0.0 | 0.0 | (0.5) | (0.5) | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Net income | 8.7 | 11.1 | 17.2 | 21.0 | 17.8 | 14.9 | 4.9 | ${ }^{12.7}$ | ${ }^{15.8}$ | 16.6 | 11.4 | 14.2 | 13.7 | 11.3 | 50.6 | 8.1 | 13.6 | ${ }^{13.1}$ | 10.5 | 45.4 | 10.3 | 15.5 | 14.9 | 14.3 | 55.1 | 60.8 |
| \% margin | 3.1\% | 3.1\% | 3.2\% | 3.3\% | 2.6\% | 2.0\% | 1.0\% | 2.1\% | 2.3\% | 2.1\% | 4.6\% | 5.4\% | 5.3\% | 4.4\% | 4.9\% | 2.9\% | 4.4\% | 4.3\% | 3.5\% | 3.8\% | 3.4\% | 4.7\% | 4.5\% | 4.3\% | 4.2\% | 4.5\% |
| Average shares outstanding - diluted ${ }^{(2)}$ | 10.0 | 10.0 | 15.4 | 16.2 | 16.1 | 16.1 | 16.0 | 15.9 | 15.6 | 19.1 | 30.2 | 30.2 | 30.1 | 30.0 | 30.1 | 30.2 | 30.1 | 30.0 | 30.0 | 30.0 | 29.9 | 29.9 | 29.8 | 29.8 | 29.8 | 29.7 |
| EPS - diluted (continuing operations) | \$0.87 | \$1.11 | \$1.12 | \$1.30 | \$1.13 | \$1.07 | \$0.36 | \$0.60 | \$0.98 | \$1.35 | \$0.38 | \$0.47 | \$0.46 | \$0.39 | \$1.69 | \$0.27 | \$0.45 | \$0.44 | \$0.35 | \$1.51 | \$0.35 | \$0.52 | \$0.50 | \$0.48 | \$1.85 | \$2.05 |
| \% change yly | 22.5\% | 27.6\% | 0.9\% | 16.1\% | -13.1\% | -5.3\% | -66.4\% | 66.7\% | 63.3\% | 37.8\% | 72.7\% | 56.7\% | 43.8\% | -9.3\% | 25.2\% | -28.9\% | -4.3\% | -4.3\% | -10.3\% | -10.7\% | 29.6\% | 15.6\% | 13.6\% | 37.18 | 22.5\% | 10.8\% |
| EPS - diluted | \$0.87 | \$1.11 | \$1.12 | \$1.30 | \$1.11 | \$0.93 | \$0.31 | \$0.80 | \$1.01 | \$0.87 | \$0.38 |  | \$0.46 | \$0.38 | \$1.68 | \$0.27 | \$0.45 | \$0.44 | \$0.35 | \$1.51 | \$0.35 | \$0.52 | \$0.50 | \$0.48 | \$1.85 | \$2.05 |
| \% change yy | 22.5\% | 27.6\% | 0.9\% | 16.1\% | -14.6\% | -16.2\% | -66.7\% | 158.1\% | 26.3\% | -13.9\% | 65.2\% | 46.9\% | 27.8\% | 375.0\% | 93.1\% | -28.9\% | -4.3\% | -4.3\% | -7.9\% | -10.1\% | 29.6\% | 15.6\% | 13.6\% | 37.1\% | 22.5\% | 10.8\% |

(1) Pro forma consolidated revenue totals by segment as if AFA Enterrises and CrossRoad Carriers were acquired and consolidated January 1,2003 . In fact. AFA was acquired August 8, 2004, and CrossRoad was accuired November 1 , 2004.
(2) Share count incrases to account for initial public offerin of 6.1 million shares effective February 10,2005
(3) 2007 excludes $\$ 0.7 \mathrm{~mm}$ pretax (or $\$ 0.03$ per diluted share) charge for the settlement of several prior period accident claims
(4) 2 Q008 excludes $\$ 2.2 \mathrm{~mm}$ pretax (or $\$ 0.08$ per diluted share) non-cash charge for the write-down of marketable securities due largely to significant fall in the market value of the company's stock porttolio, which included financial stocks, although none were sold in the quarter
(5) 3008 excludes $\$ 0.48 \mathrm{~mm}$ pretax (or $\$ 0.02$ per diluted share) non-cash charge for the write-down of marketable securities

1009 excludes $\$ 0.80 \mathrm{~mm}$ pretax (or $\$ 0.03$ per diluted share) other-than-temporary impairments of marketabale equity seculte largely to significant fall in the market value of the company's stock portfolio
(8) 2009 excludes $\$ 0.32 \mathrm{~mm}$ pretax (or $\$ 0.01$ per diluted share) other-than-temporary impairments of marketable equyity securties classified as available for sale
9) 3009 excludes $\$ 0.16 \mathrm{~mm}$ pretax (or $\$ 0.00$ per diluted share) other-than-temporary impairments of marketable equity secururities classsified as availiable for sale
(10) 1010 excludes $\$ 1.8 \mathrm{~mm}$ pretax (or $\$ 0.07$ per diluted share) gain on sales of marketable equity securties
(11) 2010 excludes $\$ 3.6 \mathrm{~mm}$ pretax (or $\$ 0.13$ per diluted share) gain on sales of marketable equity securities
(12) 2 Q12 excludes $\$ 0.3 \mathrm{~mm}$ (or $\$ 0.02$ per diluted share) of after-tax gains on the sales of marketable securities classified as available for sale
(13) LINC acquisition include above as of the acquisition close date of October 1,2012 whereas the company's full year financils show

Source: Company data and Stifel estimates

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For a price chart with our ratings and any applicable target price changes for QLTY go to http://sf.bluematrix.com/bluematrix/Disclosure?ticker=QLTY


| Rating Key |  |
| :--- | :--- |
|  |  |
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| H - Hold | NR - No Rating |
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| D - Dropped |  |

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[^0]:    (1) CGI is on June 30 fiscal year
    (2) FedEx is on May 31 fiscal year
    (3) UTIW is on a January 31 fiscal year; fair value estimate based on FY2017 EPS estimates
    (4) XPO Logistics 12 -month target price of $\$ 50$ is derived by discounting our 2016 estimated share price of $\$ 60$ (i.e. $13.0 \times$ our 2017 EBITDA estimate of $\$ 575$ million less 2017 net debt of $\$ 1.2$ billion) back one year to 2016 at an annual discount rate of $20 \%$.
    (5) Student Transportation Inc. target price is derived from the average of a DDM and DCF of FCFE. Additionally, the upside potential includes the annual dividend yield in USD.
    (6) Greenbrier (GBX) is on an August 31 fiscal year; target price based on FY2016 EPS estimates
    (7) Freightcar America (RAIL) fair value estimate is $\$ 33.00$ or $10.0 \times \$ 2.30$ plus $\sim \$ 10.00$ cash and securities per share
    (8) Multiples listed are applied to 2016 EPS estimates unless none is established or otherwise noted

[^1]:    1) FY99 excludes a $\$ 1.2$ million pretax charge ( $\$ 0.7$ million aftertax) related to the expiration of
    (2) F14000 excludas $\$ \$ 3.3$ mililion pretax loss ( $\$ 2.0$ mililion aftertax) on disposition of equipmen
    2) F4Q00 excludes $\$ 2.8$ million non-cash pretax charge ( $\$ 1.7$ million attertax) related to the fair value of shares of $T$ TruckersB2B common stock earned by its strategic partne
    (5) F4001 excludues a $\$ 3.7$ mililion pretax loss on disposal of the company's flatbed division and approximately $\$ 350,000$ of non-cas
    (6) F1003 excludes a $\$ 914,000$ pretax write-off of uliamortized loan origination costs for refinancing the company's line of credir
    (7) F1Q04 excludes a 99.8 million pretax ( $\$ 6.9$ million aftertax) impairment charge on 48 ' trailers
    (9) F2Q006 includues $\$ 940,000$ pretax compensation expense due to accounting adjustment to account for increased value of stock appreciaition rights (SARs), as Celadon's commmon stock price increased $29 \%$ in 2006 . Without this additional expense, 2006 OR would have been $92.8 \%$ and EPS would have been $\$ 0.52$.
    
    (11) Adjusted for $3: 2$ stock split, effective June 15,2000
    (12) Includes revenue equipment rental tor periods before FY0

    Note: Per a change in accounting treatment during F3Q12, the company is now classifiying certain leases as capital leases as opposed to being historically treated as operating leases. As such, the company has included the reclassified leases on the balance sheet as assets under PP\&E
    $6 / 30 / 2010,6 / 30 / 20111$ and each quarter in YTD FY2012. Note that this reclassification increased PP\&E, debt-like instruments, depreciaition and interest expense, while decreasing the revenue equipment rentals ine item. Additionally, revenue within the restated periods increased slighty as
    evenue that was included as a contra-account with the revenue equipment rental expense line item was reclassified as revenue in the restated historical periog
    Source: Company data and Stifel estimates

